

Breakout Session 3: Challenges related to evidence gathering after dawn raids – Swedish notes

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The past

- Review of digital data copied/mirrored during a dawn raid used to:
 - Involve a lot of people. If someone had time to spare, he or she could be sent to the data room. An easy way to allocate resources
 - In the data room, people were given a list with key word search terms. Lists were often followed mechanically
 - No internal pressure to make the review swift and efficient, the review was allowed to take the time “needed”
- End of the road: Project H
 - Review of digital data took ~8 weeks, around a dozen people involved, ~100 different key words used

Practical steps

- Measuring time/resources spent
- Small search teams, everyone in the data room should have been involved during the investigation leading up to the dawn raid (quality over quantity)
- Encouraging efficiency over finding every conceivable document or e-mail of interest
- Case manager held responsible for all of this

Results (so far)

- Three digital reviews measured so far:
 - Project A: 206 hours, 14 days, 6 people involved
 - Project T: 205 hours, 8 days, 9 people involved
 - Project O: 289 hours, 19 days, 9 people involved
 - Self-critical assessment: better than before, but not good enough
- It is difficult to change peoples' mind set
 - We tend to gravitate towards avoiding mistakes (not missing a document) at the expense of efficiency (closing the review quickly)
 - A possibility could be to internally cap the number of key words or hours allowed
- A number could potentially be put on the cost of caution
 - A rough guesstimate from Project A: ~99% of the documents taken and used came from only two key words (company names)
 - Going forward we will also consider compiling data on key words